

PM 3: Building for Generations: Contractors Roundtable

Magic Kingdom 3

MODERATOR



Sam Hassoun
President & CEO, Global Leadership Alliance

Sam Hassoun is a distinguished leader and a brand ambassador for Construction Partnering in the transportation industry. As the founder and president of Global Leadership Alliance (GLA), he brings a wealth of knowledge and a dynamic perspective of dispute prevention at all stages of project delivery to the forefront.

Having held key executive roles in renowned engineering and construction organizations, both in the public and private sector, his unwavering commitment to eradicating arbitration and litigation from the construction industry, has earned him widespread acclaim as a thought leader and trailblazer.

Sam's unique ability to connect with diverse stakeholders enables him to foster collaboration on critical and complex transportation projects. His mastery as a facilitator and mediator, has contributed to delivering successful and safe projects, harnessing project teams' collective talent to drive innovation. Under Sam's leadership, GLA has worked on hundreds of projects in many countries with various delivery methods, totaling over \$70 Billion.

Sam Hassoun is a Senior Fellow at the American Leadership Forum and holds a certificate in Mediation and Conflict Resolution from UC Berkeley. He is an international trainer, a keynote speaker and presenter on Partnering and Leadership. He is a consultant to numerous organizations and companies on *Collaborative Dispute Prevention* systems. He is a recipient of countless national and international awards and has been featured in many technical and industry publications. Sam was recently named by Engineering News Records (ENR) as one of the Top 25 Newsmakers in the construction industry.

PANELISTS



James Bailey
Executive Vice President of the West Civil Business Unit, Skanska USA Civil

James Bailey is the Executive Vice President for Skanska and oversees Skanska west coast civil business. His duties include developing regional strategies to win and execute projects with a customer first focus. James is enthusiastic about developing diverse high performing teams that deliver complex infrastructure projects.

Most recently, James oversaw the successful delivery of the Mid-Coast Trolley in San Diego and the Regional Connector Project in downtown Los Angeles. He was also instrumental in the completion of the iconic Sixth Street Viaduct Replacement Project. All of these projects have received numerous prestigious awards; most notable Regional Connector being selected by ENR Magazine as their national project of the year, and national award recipient for project safety culminating in over 7 Million work hours completed without a single recordable incident.

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James holds a degree in Mechanical Engineering from the University of Arizona, is a Registered Mechanical Engineer (AZ) and has 29 years of construction experience. James joined Skanska in 2009 and relocated to southern California in 2015. During his free time, James enjoys golfing with his wife, restoring classic cars, and spending time with his wife and two adult kids.



Sharon Gookin

Deputy Chief Executive Officer, Los Angeles County Metropolitan Transportation Authority

Sharon Gookin oversees LA Metro's capital project portfolio with responsibility for internal cost control opportunities, project readiness assessments and advancement of public private partnerships for the agency's ambitious \$24.5-billion construction program. Additionally, she provides executive leadership for Management and Audit Services.

Prior to joining Metro, she led the LAX Integrated Express Solutions (LINXS) Constructors Joint Venture consortium. In this role, she was directly responsible for the successful design and construction of the \$4.9-billion LAX Automated People Mover (APM) project, becoming the first woman to lead a multi-billion-dollar transportation project for Fluor. She was recognized by the Chief Development Officer at Los Angeles World Airports for her gold-standard leadership on the APM project.

With over 30 years of experience, she has shown herself to be an innovative and collaborative leader in the transportation industry. Sharon has proven expertise driving major infrastructure projects nationwide using alternative delivery methods, including public-private partnership (P3) and design-build (DB) models. She is effective at fostering inclusive environments and advancing career development opportunities for women in the industry. Her experience also included serving as the Chief Engineer for Fluor's Infrastructure Business Line for several years and has touched all aspects of project development and execution from environmental clearance through construction phases.

Sharon holds a Bachelor of Science in Architectural Engineering from California Polytechnic State University, San Luis Obispo; a Master of Engineering, Civil Engineering from University of California, Berkeley; and is a licensed Professional Engineer in California.



Scott Norman

Executive Vice President of Construction, Herzog and Advisory Board Member, Mobility 21

With more than four decades of expertise in the construction industry, Scott Norman has dedicated his career at Herzog Contracting Corp. to developing customer relationships and identifying key pursuits within U.S. transit sector. Scott excels at formulating a project's teaming arrangements, where he skillfully maximizes the strengths of its joint venture partners and leverages Herzog's vast network of reliable and highly skilled subcontractors.

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In his role as Executive Vice President of Construction, Scott leads Herzog's national construction operations alongside executive oversight duties in estimating and project management. His exceptional leadership and guidance have played a pivotal role in the successful execution of numerous projects. To date, Scott has actively overseen contract work amounting to over \$6 billion. These projects encompass a diverse range of construction contracts, including conventional and alternative delivery methods for commuter rail, light rail, streetcar, and freight rail systems.



Eric Ostfeld

President, Design Build, Michael Baker International

Eric Ostfeld, President of Michael Baker's Design Build practice, has 25 years of diverse experience managing the delivery of complex transportation infrastructure projects. Eric has worked primarily with alternative delivery methods over the past 20 years across the U.S., Canada, and the South Pacific. His technical engineering background includes maintenance of traffic (MOT) design, geometric roadway and interchange design, hydraulic design, and environmental permitting. Eric has managed all phases of project delivery from planning to final design and through construction. In his current role, he is responsible for setting strategy and successful completion of integrated delivery work across the U.S. for Michael Baker. Having been employed by government agencies, private companies in both design and construction capacities, and being an end user of infrastructure, Eric has firsthand operational knowledge that provides a unique perspective to promote collaborative win-win solutions.

Before taking on larger operations, business development, and executive roles, Eric managed the delivery of the \$615M New Tacoma Narrows Bridge (TNB) design-build project as a WSDOT employee. In this role he was responsible for field oversight and construction compliance. In a subsequent role on the TNB, Eric was responsible for environmental compliance, scheduling, and managing the State's \$41M of contingency to balance third party stakeholders' desires with project goals and budget.

Subsequent major projects included serving as the design-build coordinator for the construction joint venture on Northeast Stoney Trail (\$408M) and Northwest Anthony Henday Drive (\$995M), both P3 projects in Alberta, Canada.

Eric was also the design manager on the \$1.5B Turcot Interchange design-build in Montreal Canada, and the \$120M I-5/SR 16 Direct Connector design-build in Tacoma, Washington.

In addition, Eric recently presented at the following conferences:

ACEC Washington Fall Conference 2022 in Union, Washington - moderator for a session entitled "Creating a Win-Win-Win Relationship: Best Practices for Strong Teaming with Designer, Contractor and Owner."

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ACEC Arizona's 2022 Arizona Conference on Roads & Streets in Tucson – speaker for “Progressive DB – Collaboration to Achieve Goals,” regarding agency and industry perspectives on progressive design-build procurements from multiple agencies in the west.



Kelvin Sims

President, California Public Infrastructure, Bechtel

Kelvin Sims is a Senior Vice President of Bechtel Corporation and recently appointed President for California Public Infrastructure.

Since joining Bechtel as a college hire in San Francisco, Kelvin has held various positions of increasing responsibility on environmental, mining, energy, and transportation projects across the globe. He's a proven leader, helping customers implement alternative delivery methods, through collaboration, that de-risk projects and build trust with stakeholders.

Prior to this recent appointment, he was General Manager of the Americas region responsible for the region's portfolio of power, communications, aviation, rail, and civil infrastructure projects for the public and private sectors, which focused on providing design and construction solutions that considered the social needs of the community.

Kelvin has worked on projects in seven countries and in the corporate office. He also had the distinct honor of working alongside Bechtel's chief executive officer and chief operating officer as their executive assistant from 2014 to 2016. His Bechtel experience covers assignments in every Bechtel business unit; this has provided him with global experience in project execution and management.

Kelvin holds a bachelor's degree in marketing with a minor in international business from California's San Jose State University.



Ural Yal

Senior Vice President, Flatiron West, Inc. and Advisory Board Member, Mobility 21

As Senior Vice President at Flatiron, Ural Yal has more than 25 years of construction industry experience including 15 years as executive oversight of heavy civil construction projects, many of which are located in Southern California. Since joining Flatiron in 2017, Ural has focused on business acquisition, operations, commercial management and strategy. In his current role, Ural leads major pursuits for Flatiron companywide, develops key partnering relationships. He supports public and private clients in planning and delivering complex infrastructure projects.

Ural holds a Bachelor of Science degree in Civil Engineering from Istanbul Technical University and a Master of Business Administration degree from California State University, Dominguez Hills. He is a licensed Professional Engineer in California, and the current Vice President of the Highway and Transportation Division of AGC of California.